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COLLEGE FILES  
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Shantung / Chefoo  
Corres.  
China Medical Board 1924-1925

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FILING DEPT.  
JAN 4 1924  
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SECRETARIES

SHANTUNG

January 3, 1924. TRANSFER

Mr. Robert H. Kirk  
The Rockefeller Foundation  
61 Broadway, New York City

My dear Mr. Kirk,

Thank you for your letter of December 28th, which reached this office yesterday, stating that you had mailed to the Treasurer, Mr. Paul Cassat, at Tainan, Shantung, China, a draft for Eight thousand two hundred and fifty Mexican Dollars (Mex. \$,250.00) which covers the third quarterly payment, in advance, on the second year for the period January 1 to March 31, 1924, on account of the China Medical Board's appropriation to the Shantung Christian University Medical School for maintenance for four years ending June 30, 1926.

We regret to report that Mr. Paul C. Cassat, the Treasurer of the University, is at present in this country on health furlough. Mr. Joseph W. Hunter is the Acting Treasurer and without doubt the draft will be duly received and cared for by him. We note that the draft is drawn to the order of the Shantung Christian University and payable at Shanghai so that there is no question as to its reaching its proper destination.

Sincerely yours

George T. Scott.

GTS-JWJ

Copy to Mr. J. W. Hunter.

0225

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*No. China  
Med.*

January 28, 1924.

China Medical Board of the  
Rockefeller Foundation,  
61 Broadway,  
New York City.

Gentlemen:-

At the meeting of the Woman's Committee of the North American Joint Board of the Shantung Christian University, held January 7th 1924, I was instructed as Treasurer of the Committee to certify to the China Medical Board the receipts in hand for the capital fund for the Medical School of the Shantung Christian University.

I am happy to report that we can now qualify for the grant of \$50,000. as per the resolution adopted at a meeting of the Executive Committee of the China Medical Board, held on July 17th 1923, as follows:

"Resolved that the sum of Fifty Thousand Dollars (\$50,000.) be, and it is hereby, appropriated to the Shantung Christian University for the purchase of land, construction of buildings and equipment for the use of the medical school, as described above, on condition that the Women's Board will contribute the sum of One Hundred and Fifteen Thousand Dollars (\$115,000.) for the same purpose."

Attached you will find the treasurer's statement covering these receipts. Since it has been the custom of your board to send other remittances directly to the field perhaps in this instance you would also like to follow this custom and make your payment directly to the treasurer of the university on the field. The acting treasurer at the present time is Mr. Joseph W. Hunter.

With sincere appreciation of your assistance, which is so much needed for the Medical School at this time, I am

Yours sincerely,

*Lucy Lepper*

LL:JS

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No. China Med. File.

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March 5, 1924.

Miss Margery K. Eggleston,  
China Medical Board,  
61 Broadway, New York.

Dear Miss Eggleston:-

This will acknowledge the receipt of the cheque  
from the China Medical Board for \$50,000. for the purchase  
of land, construction of buildings, and equipment for the  
use of the medical school of Shantung Christian University.

We are indeed grateful for this appropriation.

Yours very sincerely,

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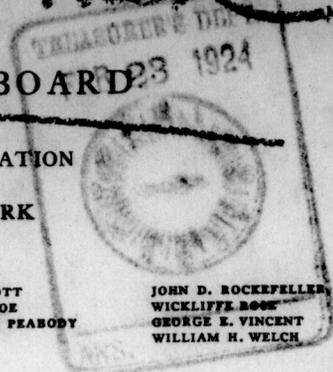
0227

SECRET

*No. China Med*

EDWIN R. EMBREE  
SECRETARY  
MARGERY K. EGLESTON  
ASSISTANT SECRETARY

CHINA MEDICAL BOARD



THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

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GEORGE E. VINCENT  
WILLIAM H. WELCH

February  
21  
1924

My dear Miss Lepper:

This will acknowledge your letter of January 28, concerning which I telephoned to you some days ago.

I am asking our Comptroller to draw a check on account of appropriation C.M. 2636 for \$50,000 toward \$165,000 for the purchase of land, construction of buildings, and equipment for the use of the medical school of Shantung Christian University. This check will be made payable to the order of the Shantung Christian University and sent to you. This payment is made on the basis of the statement sent with your letter of January 28, indicating that the total receipts for this purpose have been \$136,984.53, an amount in advance of that required to make available the China Medical Board's appropriation.

Sincerely yours,

*Margery K. Eggleston*  
Assistant Secretary

Miss Lucy Lepper  
Shantung Christian University  
156 Fifth Avenue  
New York

MKE:VW

Copy to Mr. Andrews

0228

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FORM 168

*China Med Bid*

**THE ROCKEFELLER FOUNDATION**

61 BROADWAY, NEW YORK

TO Miss Lucy Lepper  
Shantung Christian University  
156 Fifth Ave  
New York.

VOUCHER No. 48048

DATE Feb. 25, 1924



OUR CHECK NO.

ENCLOSED HERewith, IS TENDERED IN FULL PAYMENT OF THE FOLLOWING:

Payment on account of appropriation C.M. 2636 for the  
purchase of land, construction of buildings and  
equipment for the use of the Medical School of  
Shantung Christian University.

\$ 50,000.00

Fifty thousand dollars

NO ACKNOWLEDGMENT REQUIRED. THE CANCELLED CHECK WILL BE REGARDED AS A RECEIPT.

0229

257402

GEORGE E. VINCENT  
CHAIRMAN AND GENERAL DIRECTOR  
ROGER S. GREENE  
DIRECTOR

*Margery K. Eggleston*

FILING DEPT.  
EDWIN R. EMBREE  
SECRETARY  
MAY 2 1924  
1187  
SECRETARIES

SCOTT REC'D

APR 29 1924

CHINA MEDICAL BOARD  
OF  
THE ROCKEFELLER FOUNDATION  
61 BROADWAY, NEW YORK  
CABLE ADDRESS "ROCKFOUND"

SHANTUNG

Ans'd

*M. B. Struthers*

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WICKLIFFE ROSE  
FREDERICK STRAUSS  
GEORGE E. VINCENT  
WILLIAM H. WELCH

TRANSEED

*re. E. B. Struthers*

April  
28  
1924

My dear Mr. Scott:

You will be interested, I am sure, to know that at a meeting of the Executive Committee of the China Medical Board held April 22 the following action was taken:

[ RESOLVED that E. B. STRUTHERS, M.B., be, and he is hereby, granted a FELLOWSHIP for medical study in America or Europe for the year 1924-1925, with stipend of One thousand dollars (\$1,000) it being understood that there shall be no additional charges for either tuition or travel. ]

Sincerely yours,

*Margery K. Eggleston*  
Assistant Secretary

Mr. George T. Scott  
156 Fifth Avenue  
Room 802  
New York

MKE:VW

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FILING DEPT.

MAY 8 1924  
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SHANTUNG

May 7, 1924.

TRANSFER

*re-Charter*

Mr. Roger S. Greene  
China Medical Board  
61 Broadway, New York City

My dear Mr. Greene,

You may recall your expression of willingness to write to Mr. Mackenzie King in connection with the application for a Charter for Shantung Christian University by the Canadian Parliament.

Enclosed is a copy of the Proposed Draft Bill which shows the general form of the application, except that the formal printed document may not include specific reference to the granting of degrees.

You thoroughly appreciate the need of a Charter for the University and of the felicity of having one granted by the Dominion of Canada inasmuch as six British Societies and one Canadian Board cooperate in the institution along with three or four Mission Boards of the United States. In addition to the American societies mentioned in the Draft Bill the Missions on the field of the American Board and of the Norwegian Lutheran Board also cooperate, but technically their home Boards in the United States are not constitutionally related to the institution.

I am informed that the Bill will probably come before the Private Bills Committee about May 15th. Just how soon after that it will probably be reported out for action I do not know.

Thanking you on behalf of the North American Joint Board for your cooperation in this important matter, I am

Sincerely yours

George T. Scott.

GTS/JWJ

Copy for Dean MacRae

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GEORGE E. VINCENT  
CHAIRMAN AND GENERAL DIRECTOR  
ROGER S. GREENE  
DIRECTOR

*Roger S. Greene*

FILING DEPT.  
EDWIN L. EMMER  
SECRETARY  
MAY 12 1924  
SECRETARIES

SCOTT RE...

CHINA MEDICAL BOARD

OF

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

SHANTUNG

MAY 12 1924

Ans'd

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WALLACE BUTTRICK  
SIMON FLEKNER  
RAYMOND E. FOSDICK

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WICKLIFFE ROSE  
GEORGE E. VINCENT  
WILLIAM H. WELCH

TRANSFER

*SCU Charter*  
May 9, 1924

Dear Mr. Scott:

I have your letter of May 7 in regard to the applica-  
tion to the Canadian Parliament for a charter for the Shantung  
Christian University.

I have today written to Mr. King a letter of which  
I enclose a copy herewith. I trust it will meet with your approval.

Let me suggest that the Canadian representatives who are  
presenting the petition consult with Professor A. B. Macallum of  
McGill University. Dr. Macallum is a Fellow of the Royal Society  
and is widely known in Canada. I believe him to be favorably disposed  
to the Shantung Christian University in which at least one of his  
former students, Dr. Struthers, is now working. It may be that he  
could give the movement very substantial support.

*Macallum  
5/14*

With kind regards, I am

Yours sincerely,

*Roger S. Greene*  
Director

Mr. George T. Scott,  
156 Fifth Avenue,  
New York City.

RSG:KR  
Enc.

Mr. Greene to Mr. King, May 9, 1924

0232

GEORGE E. VINCENT  
CHAIRMAN AND GENERAL DIRECTOR  
ROGER S. GREENE  
DIRECTOR

*Roger S. Greene*

FILING DEPT.  
EDWIN K. EMERLE  
SECRETARY  
MAY 12 1924  
SECRETARIES

SCOTT REC

MAY 12 1924

CHINA MEDICAL BOARD

OF

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

SHANTUNG

Ans'd ✓

JOHN G. AGAR  
WALLACE BUTTRICK  
SIMON FLEKNER  
RAYMOND B. FOSDICK

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GEORGE E. VINCENT  
WILLIAM H. WELCH

TRANSFER

*SCU Charter*  
May 9, 1924

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*Macallum  
5/14*

With kind regards, I am

Yours sincerely,

*Roger S. Greene*  
Director

Mr. George T. Scott,  
156 Fifth Avenue,  
New York City.

RSG:KR  
Enc.

Mr. Greene to Mr. King, May 9, 1924

0232

May 9, 1924

Dear Mr. King:

I am told that the Shantung Christian University, an institution established at Tsinanfu, the capital of Shantung Province in China, is petitioning the Parliament of the Dominion of Canada for a charter, and I understand that a draft bill for this purpose is coming before the Private Bills Committee in a few days.

I trust you will not consider it an impertinence on my part if I add a word of explanation.

The Shantung Christian University is a remarkable example of co-operation between different churches and different nationalities. There are now contributing to the support of the institution, besides the Presbyterian Church in Canada, five British missionary societies representing Anglicans, Baptists, Wesleyans, and Congregationalists, and three American societies representing the Northern and Southern branches of the Presbyterian Church and the Methodist Episcopal Church. Two other American societies are co-operating, though not formally represented in the Board of Control.

On account of the international character of the enterprise it has been difficult to decide under what government the institution should be chartered. Under the system of extraterritoriality which now prevails in China a Chinese charter would not meet the situation. On the

0233

MAY 9 1924

Right Honorable  
William Lyon Mackenzie King,

2

other hand it is difficult to secure a charter in Great Britain and since other union enterprises in China have been chartered in the United States the Trustees were reluctant to overemphasize the American participation by applying for an American charter. The American and British members of the Board agreed that a Canadian charter would be ideal, hence the application which is being made to the Canadian Parliament.

My own interest in the Shantung Christian University is primarily in the medical school. This department has made extraordinary progress during the last ten years and is now doing very creditable work. Professor A. B. Macallum of McGill University has visited the institution and could answer questions as to the quality of the work which is being done there.

I hope very much that you will be able to give consideration to the application of the missionary societies and that the case will impress you as being one worthy of support.

With kindest regards and hoping that some day I may have the opportunity of paying my respects to you in person, I am

Very truly yours,

ROGER S. GREENE

Director

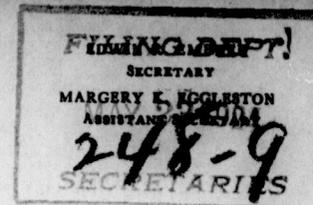
Right Honorable  
William Lyon Mackenzie King, P.C., C.M.G.,  
Prime Minister,  
Ottawa, Canada.

RSG:KR

0234

GEORGE E. VINCENT  
CHAIRMAN AND GENERAL DIRECTOR  
ROGER S. GREENE  
DIRECTOR

*Roger S. Greene*



SCOTT REC'D

CHINA MEDICAL BOARD

OF

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

SHANTUNG

MAY 22 1924

Ans'd

JOHN G. AGAR  
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WILLIAM H. WELCH

TRANSFER

May 20, 1924

Dear Mr. Scott:

I enclose herewith a copy of a letter which I have received from the Private Secretary of Mr. Mackenzie King, the Prime Minister of Canada, in regard to the bill for a charter for the Shantung Christian University. Just how much good this correspondence will do I am not sure but it may at least serve to differentiate your bill from the ordinary matters coming before the Private Bills Committee.

Yours sincerely,

*Roger S. Greene*  
Director

Mr. George T. Scott,  
156 Fifth Avenue,  
New York City.

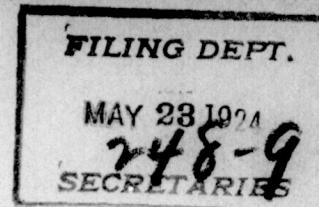
RSG:KR

Enclosure:

Mr. McGregor to Mr. Greene, May 14, 1924

0235

COPY  
PRIME MINISTER'S OFFICE  
Canada



Ottawa, May 14, 1924

Roger S. Greene, Esq.,  
Director,  
China Medical Board of the  
Rockefeller Foundation,  
61 Broadway,  
New York, N.Y.

Dear Sir:

The Prime Minister has duly received your letter of the 9th instant, with reference to the petition for a charter for the Shantung Christian University.

Mr. King has not had opportunity to reply personally, but he has asked me to let you know that he has brought your letter to the attention of the Chairman of the Private Bills Committee, who has promised to keep carefully in mind the representations you have made.

Yours faithfully,

(Signed) F. A. McGregor

Private Secretary

0236

FILING DEPT.

MAY 23 1924

248-9  
SECRETARIES

May 23, 1924.

SHANTUNG

FRANSTEN

Mr. Roger S. Greene,  
China Medical Board of  
The Rockefeller Foundation,  
61 Broadway, New York.

My dear Mr. Greene:

It was very good of you to write to Mr. Mackenzie King,  
the Prime Minister of Canada in regard to the proposed charter  
for the Shantung Christian University, and we are very grateful to  
you for this helpful service.

I am enclosing a copy of the brief memorandum on the Bill,  
two copies having reached me yesterday from the attorneys in Toronto  
who suggest that you, in writing to the Prime Minister, might en-  
close a copy of the brief. It is a short summary of the purpose of  
the Bill and it would make the matter clear to Mr. King, but I can  
readily understand that you might not desire to write him the second  
time.

Again thanking you, I am,

Very sincerely yours,

George T. Scott.

GTS/S  
Enc.

0237

257-1-5002

GEORGE E. VINCENT  
CHAIRMAN AND GENERAL DIRECTOR  
ROGER S. GREENE  
DIRECTOR

SCOTT REC'D

MAY 26 1924

Ans'd

JOHN G. AGAR  
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RAYMOND B. FOSDICK

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FRANK J. GOODNOW  
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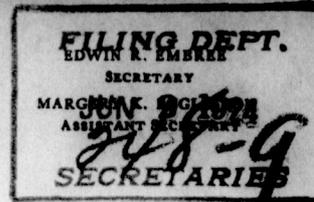
*Roger S. Greene*

CHINA MEDICAL BOARD

OF

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK



SHANTUNG

TRANSFER

May  
24  
1924

Dear Mr. Scott:

I have your letter of May 23 dealing further with the proposed Canadian charter for the Shantung Christian University. I have read with interest the memorandum on the bill which was prepared by the university's solicitors. Since some of the information contained in this memorandum was in the letter which I addressed to the Canadian Prime Minister, and since he has not been able to give the matter his personal consideration, I did not think it wise to forward the memorandum to him. No doubt the solicitors have presented it to the Chairman of the Private Bills Committee.

Sincerely yours,

*Roger S. Greene*  
Director

Mr. George T. Scott  
Shantung Christian University  
156 Fifth Avenue  
New York

RSG:VW

0238

File: S.C.U.

August 20, 1924.

Mr. Roger Greene,  
61 Broadway,  
New York City.

My dear Mr. Greene:-

We are awaiting definite information from the field before forwarding to you an application for a grant to the Woman's Medical School of Shantung Christian University of North China.

This application is being handled with as much haste as possible by Dr. Cochran and will be sent on to New York immediately when the plan agreed to in a conference between a committee from Shantung and Dr. Houghton and Mr. Goodrich shall have been submitted to Dr. Balme and members of the faculty and then approved by Dr. Houghton.

Dr. Cochran was informed by Dr. Houghton and Mr. Goodrich that an application looking toward an appropriation should be in your hands by the end of August. We are hoping that it will not be delayed in coming. It will be submitted at once to the members of our Medical School Committee for approval and then presented to you.

Will you kindly let us know the latest date on which such an application can be received?

Very truly yours,

Chairman.

Mrs. W. F. McDowell,  
156 Fifth Avenue,  
Care of Lucy Lepper,  
New York City.

0239

MS 7-1-2002

FILING DEPT.

AUG 23 1924

1187  
SECRETARIES

August 22, 1924.

SHANTUNG

Re Application of Miss Ethel J. Pollard, R.N.

TRANSFER

Miss Margery K. Eggleston,  
China Medical Board,  
61 Broadway, New York City.

My dear Miss Eggleston:

In accordance with our telephone conversation this morning I am enclosing to you herewith the application of Miss Ethel J. Pollard for a Fellowship for one term in Nurses' Education at Teachers' College of Columbia University. The application is accompanied by the recommendation of Dr. Samuel Cochrane, Dean of the School of Medicine of Shantung Christian University, where Miss Pollard has been on the hospital staff and where it is desired that she return as a teaching nurse, or, to use the expression of Dr. Moorshead, "sister-tutor in the Nurses' Training School". There was also enclosed a certificate from Dr. Moorshead as the Medical Officer of the Baptist Missionary Society, London, England, of which Society Miss Pollard is a missionary.

Miss Pollard desires to enter upon the course in September (it begins on September 17) and would hope to be advised regarding the possibility of the Fellowship in time for her to reach New York for the beginning of the term. She plans to take but one term of work and leave at its close for China.

We fully appreciate that the application is very late. It reached us only a few days ago from London. We immediately got into touch with Teachers' College to answer certain questions that Dr. Moorshead wished to be informed prior to presenting the application to you. The reply from Teachers' College reached us this morning, and we are at once submitting to you the application with the covering papers. We are advising Dr. Moorshead by cablegram that we believe the course to be wise, and that the application has been submitted to you. Your response will naturally be addressed directly to Miss Pollard or to Dr. Moorshead in London.

Thanking you for what I know will be sympathetic consideration of the application, I remain

Sincerely yours,

George T. Scott.

GTS:M

Copy to Dr. Moorshead

" " Dr. Cochrane

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GEORGE E. VINCENT  
CHAIRMAN AND GENERAL DIRECTOR  
ROGER S. GREENE  
DIRECTOR

SCOTT REC'D

SEP 3 1924

Ans'd ✓

Margery K. Eggleston

CHINA MEDICAL BOARD

OF

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK



SHANTUNG

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WILLIAM H. WELCH

re Ethel Pollard

August  
28  
1924

TRANSFER

My dear Mr. Scott:

I have pleasure in informing you that I have been authorized to offer a scholarship of \$300 to Miss Ethel J. Pollard for study in Teachers College, New York City. This is in response to your letter of August 22 and in accordance with the recommendations received by us from the Peking office of the China Medical Board. This money will be available for Miss Pollard on her arrival here.

I am informing Dr. Moorshead about this appropriation by letter.

Sincerely yours,

Margery K. Eggleston  
Assistant Secretary

Mr. George T. Scott  
Board of Foreign Missions of the  
Presbyterian Church in the U.S.A.  
156 Fifth Avenue  
New York

MKE:VW

0241

FILING DEPT.

SEP 11 1924

248-9  
SECRETARIES

SHANTUNG

September 9, 1924

TRANSFER

Mr. Roger S. Greene,  
China Medical Board of the Rockefeller Foundation,  
61 Broadway,  
New York City.

My dear Mr. Greene:

I am enclosing two copies of the Bill of Incorporation of the Shantung Christian University which have just reached me from the King's printer in Ottawa. You will be glad to know the charter has been granted and to become acquainted with its provisions.

We should be glad to have any suggestions that may occur to you in connection with this charter, especially any items that you believe might call for amendment. You know, of course, that there was some difficulty in securing any charter and can, therefore, appreciate that it would be practically impossible to avoid certain infelicities in its initial form.

In behalf of the University, allow me to express again to you our appreciation of all you have done to help make the charter an established fact.

With kind regards, I remain

Very sincerely yours,

GTS-G

George T. Scott.

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GEORGE E. VINCENT  
CHAIRMAN AND GENERAL DIRECTOR  
ROGER S. GREENE  
DIRECTOR

*Roger S. Greene*

CHINA MEDICAL BOARD

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

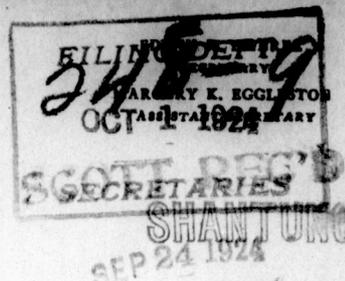
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JOHN D. ROCKEFELLER, JR.  
WICKLIFFE ROSE  
GEORGE E. VINCENT  
WILLIAM H. WELCH



✓  
TRANSFER

September 22, 1924

Dear Dr. Scott:

I was glad to learn from your letter of September 9 which came to my attention on my return from vacation that the bill for the incorporation of the Shantung Christian University had been passed by the Canadian Parliament. It seems to me that the charter allows you sufficient latitude to develop a satisfactory organization. There may be some question in the matter of degrees. In view of the fact that many Chinese institutions have not hitherto adopted a regular system of degrees, the conferring of such titles might depend on recognition of the University by the Ministry of Education at Peking. Apart from the uncertainty as to the exact meaning of this clause, the charter seems to me quite satisfactory.

It was, of course, a great pleasure to me to do what I could to help in the movement for securing the charter but I suspect that with the support you had already secured my share was of no significance. I am hoping that the granting of the Canadian charter to the University will be the means of arousing considerable enthusiasm for the institution among Canadians without in any way diminishing the support to be secured in the United States and Great Britain.

Yours sincerely,

Dr. George T. Scott,  
Shantung Christian University,  
156 Fifth Avenue,  
New York City.

*Roger S. Greene*  
Director

RSG:KR

0243

October 15, 1924.

Mr. Roger S. Greene,  
61 Broadway,  
New York City.

My dear Mr. Greene:-

I have checked up on the nurse, which I spoke of in our conversation the other day, and I find that her maintenance is included in the \$5,000. Mex. current work appropriation from the Presbyterian women.

This gift of \$1500. per year was obtained from one of our women with the understanding, that when we did put in a nurse, this money would be transferred from the regular budget to the salary of that nurse. So, you see, it cannot be counted as an extra.

I have been thinking over your proposition of yesterday and it does seem to me that we should be able to obtain the \$10,000. grant from the Canadian women.

I shall await with much interest hearing from you as to the outcome of our appeal to the China Medical Board.

Thanking you for your courtesy, I am

Yours very sincerely,

*Lucy Lepper*

LL/WSG

0244

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GEORGE E. VINCENT  
CHAIRMAN AND GENERAL DIRECTOR  
ROGER S. GREENE  
DIRECTOR

EDWIN R. EMBREE  
SECRETARY  
MARGERY K. EGGLESTON  
ASSISTANT SECRETARY

CHINA MEDICAL BOARD

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

MEMBERS

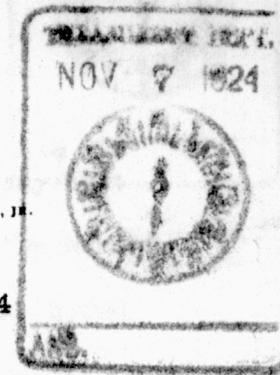
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JOHN D. ROCKEFELLER, JR.  
WICKLIFFE ROSE  
GEORGE E. VINCENT  
WILLIAM H. WELCH

November 6, 1924



Dear Miss Lepper:

I have pleasure in informing you that at the meeting of the China Medical Board yesterday the following resolutions were adopted:

RESOLVED that the sum of Fifty thousand dollars (\$50,000) be, and C.M.2692 it is hereby, appropriated to the Trustees of the SHANTUNG CHRISTIAN UNIVERSITY for BUILDINGS AND EQUIPMENT for the SCHOOL OF MEDICINE of the University, on condition that a sum not less than Ten thousand dollars (\$10,000) United States currency shall be provided by the University from other sources in addition to the funds already collected or pledged.

RESOLVED that the sum of Thirty thousand dollars (\$30,000) be, and C.M.2693 it is hereby, appropriated of which so much as may be necessary shall be used for payment of LOSS BY EXCHANGE ON REMITTANCES FOR CAPITAL EXPENDITURE made by the China Medical Board or by the supporting societies for the SCHOOL OF MEDICINE OF THE SHANTUNG CHRISTIAN UNIVERSITY, considering as the normal exchange rate one dollar local silver currency (Mex. 1.00) equals fifty cents United States currency (\$.50).

RESOLVED that, in addition to the sums provided under C.M. 2578, the C.M.2694 sum of Sixty-five thousand dollars (\$65,000) be, and it is hereby, appropriated, of which so much as may be necessary shall be used for the purchase of Mex. 113,000 for MAINTENANCE of the SCHOOL OF MEDICINE of the SHANTUNG CHRISTIAN UNIVERSITY, on condition that the sums stated below are provided by the Women's Committee of the said University, or from other sources, over and above the amounts provided in the budget of the School of Medicine prior to the year 1923-1924, payments to be made as follows:

	From the China Medical Board	From Women's Committee of the Shantung Christian University (Including salaries for four staff members)
Jan. 1, 1925 to June 30, 1925	\$ 3,000 to provide Mex. 5,000	Mex. 11,000
July 1, 1925 to June 30, 1926	6,000 " " " 10,000	" 22,000
July 1, 1926 to June 30, 1927	28,000 " " " 49,000	" 28,000
July 1, 1927 to June 30, 1928	28,000 " " " 49,000	" 28,000
	<u>\$65,000 to provide Mex. 113,000</u>	<u>Mex. 89,000</u>

0245

Miss Lucy Lepper,  
November 6, 1924



With reference to the maintenance appropriation I may say that I included the salaries of four staff members to be supplied by the Women's Committee of the Shantung Christian University at the rate of Mex. 3,000 per annum. This means that the Women's Committee would have to supply Mex. 5,000 in cash and four staff members at the rate of Mex. 1,500 each for the half year January 1, 1925, to June 30, 1925. Thereafter the minimum staff contribution amounts to Mex. 12,000 per annum.

You will note that the capital appropriation is conditioned on the providing of \$10,000 by the University in addition to the sums already reported to us and the maintaining of the staff contribution is made a condition to the maintenance grant. In view of these changes I presume it will be necessary for you to secure formal authority from your Committee and from the Trustees of the Shantung Christian University for the acceptance of the above three appropriations. I am sending a similar letter to Dr. Scott.

I trust that in view of the special grant of \$30,000 which our Board has made to cover loss by exchange you will be able to secure the additional sum called for.

Yours sincerely,

*Roger S. Green*  
Director

Miss Lucy Lepper,  
156 Fifth Avenue,  
New York City.

RSG:KR

0246

NOV 7 1924

GEORGE E. VINCENT  
CHAIRMAN AND GENERAL DIRECTOR  
ROGER S. GREENE  
DIRECTOR

*Roger S. Greene*

SCOTT REC'D

NOV 7 1924

Ans'd

7  
M 4  
JOHN G. AGAR  
WALLACE BUTTRICK  
SIMON FLEKNER  
RAYMOND B. FOSDICK

CHINA MEDICAL BOARD

THE ROCKEFELLER FOUNDATION

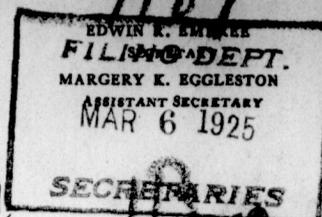
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JOHN D. ROCKEFELLER, JR.  
WICKLIFFE ROSE  
GEORGE E. VINCENT  
WILLIAM H. WELCH



SECRETARIES  
SHANTUNG

TRANSFER

November 6, 1924

*re. appro plant & maintenance*

Dear Dr. Scott:

I have pleasure in informing you that at the meeting of the China Medical Board yesterday the following resolutions were adopted:

RESOLVED that the sum of Fifty thousand dollars (\$50,000) be, and C.M.2692 it is hereby, appropriated to the TRUSTEES of the SHANTUNG CHRISTIAN UNIVERSITY for BUILDINGS AND EQUIPMENT for the SCHOOL OF MEDICINE of the University, on condition that a sum not less than Ten thousand dollars (\$10,000) United States currency shall be provided by the University from other sources in addition to the funds already collected or pledged.

*Balance  
Month  
11/20/24*

RESOLVED that the sum of Thirty thousand dollars (\$30,000) be, and C.M.2693 it is hereby, appropriated of which so much as may be necessary shall be used for payment of LOSS BY EXCHANGE ON REMITTANCES FOR CAPITAL EXPENDITURE made by the China Medical Board or by the supporting societies for the SCHOOL OF MEDICINE OF THE SHANTUNG CHRISTIAN UNIVERSITY, considering as the normal exchange rate one dollar local silver currency (Mex. 1.00) equals fifty cents United States currency (\$.50).

RESOLVED that, in addition to the sums provided under C.M. 2578, the C.M.2694 sum of Sixty-five thousand dollars (\$65,000) be, and it is hereby, appropriated, of which so much as may be necessary shall be used for the purchase of Mex. 113,000 for MAINTENANCE of the SCHOOL OF MEDICINE of the SHANTUNG CHRISTIAN UNIVERSITY, on condition that the sums stated below are provided by the Women's Committee of the said University, or from other sources, over and above the amounts provided in the budget of the School of Medicine prior to the year 1923-1924, payments to be made as follows:

From Women's Committee  
of the Shantung Christian  
University  
(Including salaries for  
four staff members)

	From the China Medical Board		
Jan. 1, 1925 to June 30, 1925	\$ 3,000	to provide Mex.	5,000
July 1, 1925 to June 30, 1926	6,000	"	10,000
July 1, 1926 to June 30, 1927	28,000	"	49,000
July 1, 1927 to June 30, 1928	28,000	"	49,000
	<u>\$65,000</u>	to provide	<u>Mex. 113,000</u>
			Mex. 11,000
			" 22,000
			" 28,000
			" 28,000
			<u>Mex. 89,000</u>

0247

Dr. George T. Scott,  
November 6, 1924

2

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You will note that the capital appropriation is conditioned on the providing of \$10,000 by the University in addition to the sums already reported to us and the maintaining of the staff contribution is made a condition to the maintenance grant. In view of these changes I presume it will be necessary for you to secure formal authority from your Trustees and from the Women's Committee for the acceptance of the above three appropriations.

I trust that in view of the special grant of \$30,000 which our Board has made to cover loss by exchange you will be able to secure the additional sum called for.

Yours sincerely,

*Roger S. Greene*  
Director

Dr. George T. Scott,  
156 Fifth Avenue,  
New York City.

RSG:KR

0248

164

Copy for Miss Reppin



November 7, 1924

Mr. Roger S. Greene, Director,  
The China Medical Board,  
61 Broadway,  
New York City.

Dear Mr. Greene:

It is very gratifying to learn from your letter of November 6 of the recent generous action of the China Medical Board, making conditional appropriations on both plant and maintenance for the School of Medicine of the Shantung Christian University.

The action of the China Medical Board will be considered by the authorities of the University at the earliest practicable opportunity and, while I have no official authority to predict that the University will undertake its share of the contract, I at least can personally assure you that everything possible will be done by the University to qualify under the conditions you have stipulated.

With most thorough appreciation of the action of the China Medical Board and of your own helpful and encouraging interest in the undertakings of the School of Medicine and Hospital of the Shantung Christian University, I beg leave to remain

Sincerely yours,

(G. T. Scott)

George T. Scott,  
Secretary.

GTS-G

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November 7, 1924.

Mr. Roger S. Greene,  
China Medical Board,  
61 Broadway,  
New York City.

My dear Mr. Greene:-

Thank you for your letter of November 6th,  
giving me the actions of the China Medical Board in  
regard to the grants for the Shantung Christian University.

I am certainly very happy to be able to report  
this to our Committee. I do feel that we will somehow  
find the money which must be provided by our Committee,  
if we are to receive this grant.

We are certainly much indebted to you for your  
sympathetic understanding and presentation of this  
enterprise. We feel very strongly that this grant is  
due entirely to your personal efforts in our behalf.

Thanking you for your courtesy, I am

Yours very sincerely,

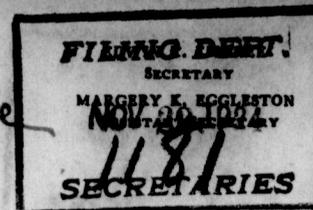
*Lucy Lipp*  
Treasurer.

LL/WBG

0250

GEORGE E. VINCENT  
CHAIRMAN AND GENERAL DIRECTOR  
ROGER S. GREENE  
DIRECTOR

*Miss Margery K. Eggleston  
re Fellowship for Dr. Laurence  
Mansfield Ingle*



CHINA MEDICAL BOARD

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

SHANTUNG

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WILLIAM H. WELCH

SCOTT REC'D

NOV 20 1924

Ans'd

20

November 19, 1924

My dear Mr. Scott:

We have had an application for a fellowship from the China Medical Board on behalf of Dr. Laurence Mansfield Ingle, now assistant professor of anatomy at Shantung Christian University. In accordance with the usual custom of the Board, we should like to have, before presenting the matter to the Board, a statement from you that it is expected by the University that Dr. Ingle will return to his work and that the Board of Trustees endorses this application.

Sincerely yours,

*Margery K. Eggleston*

Assistant Secretary

Mr. George T. Scott  
Board of Foreign Missions of the  
Presbyterian Church in the U.S.A.  
156 Fifth Avenue  
New York City

MKE:AB

0251

GEORGE E. GREENE  
CHAIRMAN AND GENERAL DIRECTOR  
ROBERT E. GREENE  
DIRECTOR

CHINA MEDICAL BOARD

THE ROCKEFELLER FOUNDATION

118  
NEW YORK

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FILING DEPT.  
NOV 25 1924  
SECRETARIES

SHANTUNG

November 20, 1924  
TRANSFER

Miss Margery K. Eggleston, Assistant Secretary,  
The China Medical Board,  
61 Broadway,  
New York City.

My dear Miss Eggleston:

In response to your fully appreciated communication of November 19, it gives me great pleasure, on behalf of the North American Joint Board of the Shantung Christian University, to endorse cordially the application for a China Medical Board fellowship for Dr. Laurence Mansfield Ingle, assistant professor of anatomy at the Shantung Christian University, Tsinan, China.

There is every expectation by the University that Dr. Ingle will, after furlough, return to his work on the field. The University believes him to be entirely worthy of the recognition and of the assistance of a fellowship from the China Medical Board.

I am glad to have you call me up as soon as convenient after your return.  
Very sincerely yours,

Yours sincerely,

George T. Scott, Secretary  
of the North American Joint  
Board of the Shantung  
Christian University.

*George T. Scott*  
Director

GTS-G

Miss Lucy Lippert,  
155 Fifth Avenue,  
New York City.

MSQ:KR

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GEORGE E. VINCENT  
CHAIRMAN AND GENERAL DIRECTOR  
ROGER S. GREENE  
DIRECTOR

EDWIN R. EMBREE  
SECRETARY  
MARGERY K. EGGLESTON  
ASSISTANT SECRETARY

## CHINA MEDICAL BOARD

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK



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PAUL MONROE  
FRANCIS W. PEABODY

JOHN D. ROCKEFELLER  
WICKLIFFE ROSE  
GEORGE E. VINCENT  
WILLIAM H. WELCH

December 11, 1924

Dear Miss Lepper:

I am very much interested to know what progress you have made towards securing the sum of \$10,000 necessary to make available our grant for the new building program at the Shantung Christian University. If the money has been secured could you write me? In any case I should be glad to have you call me up as soon as convenient after your return.

Yours sincerely,

*Roger S. Greene*  
Director

Miss Lucy Lepper,  
156 Fifth Avenue,  
New York City.

RSG:KR

0253

GEORGE E. VINCENT  
CHAIRMAN AND GENERAL DIRECTOR  
ROGER S. GREENE  
DIRECTOR

SCOTT REC'D

JAN 2 1925

Ans'd

WALLACE BUTTRICK  
SIMON FLEKNER  
RAYMOND B. FOSDICK  
FREDERICK L. GATES

*Roger S. Greene*  
*re Dr. Ingle*  
CHINA MEDICAL BOARD

OF  
THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

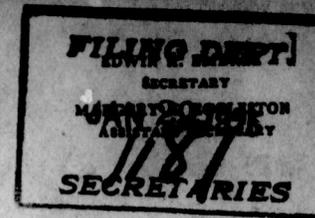
CABLE ADDRESS "ROCKFOUND"

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WICKLIFFE ROSE  
FREDERICK STRAUSS  
GEORGE E. VINCENT  
WILLIAM H. WELCH



SHANTUNG

TRANSFER

SCU

December  
31  
1924

My dear Mr. Scott:

I have the honor to inform you that at a meeting of the Executive Committee of the China Medical Board held December 29 the following action was taken:

RESOLVED that LAURENCE M. INGLE, M.B., Ch.B., be, and he is hereby, granted a FELLOWSHIP for medical study in Europe and the United States during the year 1925-1926, with stipend of One thousand dollars (\$1,000), it being understood that there shall be no additional charges for either tuition or travel.

This action was taken in accordance with your letter of November 20, endorsing the application on behalf of Dr. Ingle.

Sincerely yours,

*Roger S. Greene*  
Director

Mr. George T. Scott  
156 Fifth Avenue  
Room 802  
New York

RSG:EVW

0254

December 18, 1924.

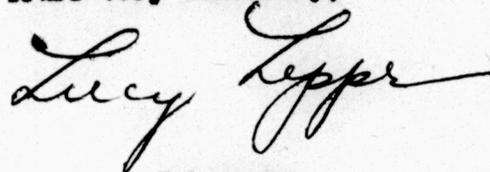
Mr. Roger S. Greene, Director,  
China Medical Board,  
61 Broadway,  
New York, N. Y.

My dear Mr. Greene:-

Replying to your letter of December 11th, I am sorry to state that we have not as yet secured the Ten Thousand Dollars (\$10,000.00 necessary to make available your grant for the new building program at the Shantung Christian University.

We have approached a number of different people, and although the money has not actually been secured, we do think the prospects are hopeful. We shall certainly let you know just as soon as we have something definite.

Yours very sincerely,



Treasurer.

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APR 16 1925 SHANTUNG

INDEXED

Prof. N. Gist Gee.

Copy for Dr. G.T.Scott.

SCOTT REC'D

TRANSFER

MAY 25 1925

Ans'd

Although it has thus been possible to lay the foundation of efficient pre-medical instruction, we have been greatly handicapped by the lack of an adequate budget. This has made it impossible for us to secure the qualified assistance which these departments demand, or to purchase the requisite laboratory supplies in adequate measure.

, April 16th, 1925.

Meanwhile, as a result of the growing interest in medical education which is being evinced throughout the country, the number of pre-medical students is rapidly increasing. As a result that started, but eight years ago, pre-medical students was only 11. This fact, however, is being met from one point of view, by the process of providing efficient instruction in these lines.

Professor N. Gist Gee,  
China Medical Board,  
PEKING.

Dear Professor Gee,

I am writing this note to set forth the status of our pre-medical work here at Shantung Christian University, and to outline the most urgent needs and those places that seem to require special strengthening. These are all points which have been touched upon in our recent conversations with you during your visit here.

During the past eight years, as you are probably aware, we have been making an attempt to develop a strong Pre-medical Department in the School of Arts and Science, at the same time as we have been furthering the expansion of the School of Medicine. We undertook this in the first place owing to the fact that, as we were one of the few institutions in which an attempt was being made to offer a modern medical course through the medium of Mandarin, we were more or less dependent upon our own Pre-medical Department for providing the necessary preliminary instruction in the pre-medical sciences. In more recent years, however, with the wider use of English in our pre-medical courses, this department has also served for the preparation of some students who have afterwards proceeded to Medical Schools in which instruction has been given in the English language.

In order to provide for this instruction, as well as for the general science teaching of the school, commodious laboratories of Chemistry, Physics and Biology have been built and partially equipped, and we have been fortunate to secure the services of well-qualified heads of these

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APR 16 1925

- 2 -

Prof.N.Gist Gee.

departments in the persons of Professor Adolph, Professor Harkness and Professor Jacot.

Although it has thus been possible to lay the foundation of efficient pre-medical instruction, we have been greatly handicapped by the lack of an adequate budget. This has made it impossible for us to secure the qualified assistance which these departments demand, or to purchase the requisite laboratory supplies in adequate measure.

Meanwhile, as a result of the growing interest in medical education which is being evinced throughout the country, the number of pre-medical students is rapidly increasing, with the result that whereas, but eight years ago, our total enrolment of pre-medical students was only 11, last year we have had no less than 102. This fact, whilst extremely encouraging from one point of view, had made our problem of providing efficient instruction an acute one.

At the same time a new problem has arisen, which, though subsidiary in character from the point of view of medical education, cannot be wholly divorced from it. The demand for up-to-date instruction in science on the part of students wishing to enter the medical profession has brought home to the middle schools the absolute necessity of re-modelling their science teaching, with the result that we are now besieged with applications for well-qualified science teachers. With adequate provision for the necessary assistant staff, etc., it would be possible for us, to a large extent, to meet that demand, and thus make a valuable contribution towards the preparation of such students; but once again we are confronted with the limitations of a greatly restricted budget.

As a result of the above circumstances, pre-medical instruction has come to occupy an increasingly important place in the work of the University, until now about half the enrolment of the School of Arts and Science consists of pre-medical students, and about half of the annual budget of the school can be said to be devoted to the cost of instruction and maintenance in these courses. A considerable amount of equipment has been accumulated to facilitate laboratory work in Biology, Chemistry and Physics, the value of it, excluding buildings and furniture, being approximately as follows:-

Biology	\$9,000 Mex.
Chemistry	\$10,000
Physics	\$14,000

0258

APR 16 1925

Prof. H. G. Galt

- 2 -

departments in the persons of Professor Adolph Harkness and Professor Jacob.

Although it has been possible to lay the foundation of efficient pre-medical instruction, we have been greatly handicapped by the lack of an adequate budget. This has made it impossible for us to secure the qualified assistance which these departments demand, or to purchase the requisite laboratory supplies in adequate measure.

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14,000  
10,000  
29,000

Biology  
Chemistry  
Physics

UNIVERSITY OF MICHIGAN  
JUN 1 1925  
JOINT OFFICE

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APR 16 1925

- 3 -

Prof.N.Gist Gee.

A statement indicating in detail the items and amounts needed to complete this science laboratory equipment has been prepared and is submitted on the separate sheets accompanying this letter. These are summarized as follows:-

	<u>Apparatus &amp; Equipment</u>	<u>Science Books &amp; Periodicals</u>
Biology	\$6,015	\$1,000
Chemistry	7,481	1,100
Physics	4,050	634
	<u>\$17,546</u>	<u>\$2,734</u>
		<u>\$20,280</u>

You will note that we have arranged separately a column stating amounts for needed science books. Possibly our most crying University need at this moment is that of the University library. A new building was erected, - a gift to the University, - three years ago, but no funds have been available for maintenance or the purchase of new books, outside of books and magazines presented by individuals or secured by some of the departments of instruction.

In addition to the above, we are adding one other item of needed capital equipment, viz. the estimated cost of a

Gas Plant                      \$5,000 Mex.

At present the laboratories have no facilities for gas. The present proposal is to install a Mansfield crude oil plant or one of similar type.

In drawing up the following estimates of annual cost of instruction in Biology, Chemistry, Physics we have based our estimates on 125 science students. All our present plans for pre-medical and science instruction, equipment and maintenance have been based on this figure. The present staff is insufficient to carry this number of students on an efficient basis.

The annual cost of the present teaching staff in the sciences is as follows:-

Biology	\$6920
Chemistry	7420
Physics	5600

This is estimated on the cost of the staff, including allowances, furloughs, etc., etc.

It is proposed as a measure of immediate relief that three well trained teachers, preferably foreign trained Chinese,

JUN 1 1925

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APR 16 1925

Prof. K. S. Lee

- 8 -

A statement indicating in detail the items and amounts needed to complete this science laboratory equipment has been prepared and is submitted on the separate sheets accompanying this letter. These are summarized as follows:-

Science Books & Periodicals	Apparatus & Equipment	
\$1,000	\$6,018	Biology
1,100	7,481	Chemistry
634	4,030	Physics
\$2,734	\$17,529	
\$20,280		

Your committee has arranged separately a column stating amounts for needed science books. Possibly our most crying university need at this moment is that of the University Library. A new building was erected, - a gift to the University, - three years ago, but no funds have been available for maintenance or the purchase of new books, out-side of books and magazines presented by individuals or secured by some of the departments of instruction.

In addition to the above, we are making one other item of needed capital equipment, viz. the estimated cost of

Gas Plant \$3,000 Mex.

At present the laboratories have no facilities for gas. The present proposal is to install a manifold grade oil plant or one of similar type.

In drawing up the following estimates of annual cost of instruction in Biology, Chemistry, Physics we have based our estimates on 125 science students. All our present plans for pre-medical and science instruction, equipment and maintenance have been based on this figure. The present staff is insufficient to carry this number of students on an efficient basis.

The annual cost of the present teaching staff in the sciences is as follows:-

\$3300	Biology
4400	Chemistry
2800	Physics

This is estimated on the cost of the staff, including allowances, salaries, etc., etc.

It is proposed as a measure of immediate relief that the present staff be supplemented by foreign trained Chinese.

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APR 16  
1925

- 4 -

Prof. N. Gist Gee.

be added, one each in Physics, Chemistry and Biology, at \$3,000 Mex. each, = \$9,000 annually.

The cost of upkeep for these three departments is covered at present by an annual subsidy from the School of Medicine of \$6,000. It is proposed that in a readjustment this subsidy from medicine be terminated. We have estimated then, that, on the basis of the above number of students, and with the capital equipment above specified available for use, the following amounts will cover the cost of maintenance:-

Biology	\$1,200 Mex.
Chemistry	4,000
Physics	1,500
Total	<u>\$6,700</u>

These figures include the cost of current additions to the science library.

This will give a total of additional expenditure required of \$9,000 plus \$6,700, or \$15,700.

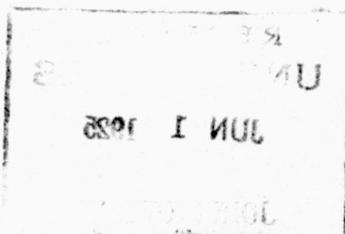
The above additions cannot be accomplished within the funds now available; we are therefore submitting this statement with the request that the China Medical Board assist with the carrying out of the plans as above indicated.

By the proposed termination of this subsidy from the School of Medicine, as noted above, it is possible to re-portion mission grants towards the meeting of a part of this increased expense.

Yours very sincerely,

Acting-President

JDM/MMS.



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APR 10  
1925

Prof. H. G. Gist, Sec.

- 4 -

be added, one each in Physics, Chemistry and Biology, at \$3,000 Mex. each, = \$9,000 annually.

The cost of upkeep for these three departments is covered at present by an annual subsidy from the School of Medicine of \$6,000. If it is proposed that in a readjustment this subsidy from medicine be terminated. We have estimated, then, that, on the basis of the above number of students, and with the capital equipment above specified available for use, the following amounts will cover the cost of maintenance:-

Physics	\$1,500
Chemistry	4,000
Biology	\$1,500 Mex.
<b>Total</b>	<b>\$7,000</b>

These figures include the cost of current additions to the science library. This will give a total of additional expenditures required of \$9,000 plus \$7,000, or \$16,000.

The above additions cannot be accomplished within the funds now available; we are therefore submitting this statement with the request that the China Medical Board assist with the carrying out of the plans as above indicated.

By the proposed termination of this subsidy from the School of Medicine, as noted above, it is possible to re-portion mission grants towards the meeting of a part of this increased expense.

Yours very sincerely,

Acting-President

J. H. G.

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JUN 1 1925  
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APR 16  
1925

Prof. R. Gist Gee.

- 4 -

be added, one each in Physics, Chemistry and Biology, at \$3,000 Mex. each, = \$9,000 annually.

The cost of upkeep for these three departments is covered at present by an annual subsidy from the School of Medicine of \$8,000. If it is proposed that in a readjustment this subsidy from medicine be terminated. We have estimated then, that, on the basis of the above number of students, and with the capital equipment above specified available for use, the following amounts will cover the cost of maintenance:-

Physics	\$1,200
Chemistry	4,000
Biology	\$1,200 Mex.
<b>Total</b>	<b>\$6,700</b>

These figures include the cost of current additions to the science library. This will give a total of additional expenditure required of \$9,000 plus \$6,700, or \$15,700.

The above additions cannot be accomplished within the funds now available; we are therefore submitting this statement with the request that the China Medical Board assist with the carrying out of the plans as above indicated.

By the proposed termination of this subsidy from the School of Medicine, as noted above, it is possible to re-portion money towards the meeting of a part of this increased expense.

Yours very sincerely,

Acting-President

JUN 1 1925

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*Miss Lucy Lepper*

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APR 22 1925

SHANTUNG

April 21, 1925  
TRANSFER

Ans'd \_\_\_\_\_

Mr. Roger S. Greene, Director,  
China Medical Board,  
61 Broadway,  
New York, N. Y.

My dear Mr. Greene:-

It is very gratifying to be able to report that I have today received a check for \$10,000, as Treasurer of the Woman's Committee of the School of Medicine of the Shantung Christian University, which sum is in addition to the funds already collected or pledged for the building funds of the Shantung Christian University. I can, therefore, now qualify for the grant of \$50,000, as per the resolution C.M.2692 adopted at the meeting of the China Medical Board on November 5th, 1924, namely;

"That the sum of Fifty thousand dollars (\$50,000) be, and it is hereby, appropriated to the Trustees of the SHANTUNG CHRISTIAN UNIVERSITY for BUILDINGS AND EQUIPMENT for the SCHOOL OF MEDICINE of the University, on condition that a sum not less than Ten thousand dollars (\$10,000) United States currency shall be provided by the University from other sources in addition to the funds already collected or pledged."

Directly upon the receipt of your check, I will cable the field so that the building operations may go forward at once.

Yours very sincerely,

*Lucy Lepper*

Treasurer.

*Also exchange  
has*

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See China Med. Board  
for cov. also

KK 916.

April 21, 1925.

Mr. Roger S. Greene, Director,  
China Medical Board,  
61 Broadway,  
New York, N. Y.

My dear Mr. Greene:-

It is very gratifying to be able to report that I have today received a check for \$10,000, as treasurer of the Woman's Committee of the School of Medicine of the Shantung Christian University, which sum is in addition to the funds already collected or pledged for the building funds of the Shantung Christian University. I can, therefore, now qualify for the grant of \$50,000, as per the resolution C.M.2692 adopted at the meeting of the China Medical Board on November 5th, 1924, namely:

"That the sum of Fifty thousand dollars (\$50,000) be, and it is hereby, appropriated to the Trustees of the SHANTUNG CHRISTIAN UNIVERSITY for BUILDINGS AND EQUIPMENT for the SCHOOL OF MEDICINE of the University, on condition that a sum not less than Ten thousand dollars (\$10,000) United States currency shall be provided by the University from other sources in addition to the funds already collected or pledged."

Directly upon the receipt of your check, I will cable the field so that the building operations may go forward at once.

Yours very sincerely,

Lucy Lepper

Treasurer.

LL:W80

0266

VINCENT  
GENERAL DIRECTOR  
ROGER S. GREENE  
DIRECTOR

EDWIN R. EMBREE  
SECRETARY  
MARGERY K. EGGLESTON  
ASSISTANT SECRETARY

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WILLIAM H. WELCH

April 24, 1925

My dear Miss Lepper:

I am very glad to learn from your letter of April 21 that the Woman's Committee of the School of Medicine of Shantung Christian University has received the sum of \$10,000, in addition to other funds and pledges for buildings and equipment, which makes available the China Medical Board's appropriation C.M. 2692 of \$50,000.

I am asking our Comptroller to send to the Treasurer of Shantung Christian University a check for \$50,000.

Sincerely yours,

*Margery K. Eggleston*  
Assistant Secretary  
RECEIVED  
APR 25 1925  
OFFICE

Miss Lucy Lepper,  
Shantung Christian University,  
156 Fifth Avenue,  
New York City.

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GEORGE E. VINCENT  
CHAIRMAN AND GENERAL DIRECTOR  
ROGER S. GREENE  
DIRECTOR

*Miss*

*Miss Margery K. Eggleston*

EDWIN R. EMBREE  
SECRETARY  
MARGERY K. EGGLESTON  
ASSISTANT SECRETARY

**CHINA MEDICAL BOARD**

OF

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

*Miss Eggleston*

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JOHN D. ROCKEFELLER, JR.  
WICKLIFFE ROSE  
GEORGE E. VINCENT  
WILLIAM H. WELCH



APR 25 1925

April 24, 1925

Ans'd \_\_\_\_\_

My dear Mr. Scott:

We have received a letter from Miss Lucy Lepper dated April 21 stating that she has received a check for \$10,000 for buildings and equipment for the School of Medicine of Shantung Christian University. As this contribution makes available the China Medical Board's appropriation of \$50,000, C.M. 2692, we have asked our Comptroller to send to the Treasurer of Shantung Christian University a check for \$50,000.

We are very glad that Shantung Christian University is able to fulfill the condition of the China Medical Board's grant at such an early date.

Sincerely yours,

*Margery K. Eggleston*  
Assistant Secretary

Mr. George T. Scott,  
Shantung Christian University,  
156 Fifth Avenue,  
New York City.

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FORM 100

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK



VOUCHER No. 53061

DATE April 27, 1925

TO  
Miss Lucy Lepper  
Shantung Christian University  
156 Fifth Avenue  
New York City

*Ent.*

OUR CHECK NO. ENCLOSED HERewith, IS TENDERED IN FULL PAYMENT OF THE FOLLOWING:

Payment on account of China Medical Board's  
appropriation C.M. 2692 for ~~Building~~  
equipment as per Miss Eggleston's letter  
dated April 24, 1925.

\$ 50,000.00

Fifty thousand dollars.

*Deposited 4/30/25*

NO ACKNOWLEDGMENT REQUIRED. THE CANCELLED CHECK WILL BE REGARDED AS A RECEIPT.

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July 8, 1925.

Miss Margery K. Eggleston,  
China Medical Board,  
61 Broadway,  
New York.

My dear Miss Eggleston:

The China Medical Board made an appropriation last fall for the use of the hospital of the Shantung Christian University, Tsinan, Shantung, China, in addition to their previous appropriation for this year. The date was to run from January 1st to June 30th, 1925, Gold \$3,000 to provide Max. 5,000, on condition that the Woman's Committee paid in Max. 11,000, including the salaries of four members of Staff (this being a half year period).

I am very happy to report that the Woman's Committee has now met this condition in full and that the money has been paid to the University. I know that the \$33,000 promised by the China Medical Board has already been received, but I thought I had better report on this increased appropriation so that the China Medical Board, if it has not already sent on the \$5,000 Max. additional appropriation could now do so.

I am sure the University would be anxious to have this cleared up if this has not already been done as the end of their fiscal year must be close at hand.

Yours very sincerely,



Associate Treasurer.

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ROBERT S. GREENE  
DIRECTOR  
HENRY K. BOGLESTON  
ASSISTANT SECRETARY

GEORGE E. VINCENT  
CHAIRMAN  
NORMA S. THOMPSON  
SECRETARY

# CHINA MEDICAL BOARD

OF

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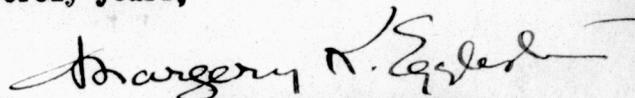
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TREASURER'S OFFICE  
July 10, 1925

My dear Miss Lepper:

We are glad to note from your letter of July 3 that the Woman's Committee has provided Mex. 11,000 including the salaries of four staff members for the period January 1, 1925 to June 30, 1925, for the School of Medicine of Shantung Christian University.

As the China Medical Board's grant for this period has been met, I am asking our Comptroller to send a draft for Mex. 5,000 to the Treasurer, Shantung Christian University, Tsinan, Shantung, China, covering the period January 1 to June 30, 1925, and applying on our appropriation C.M. 2694.

Sincerely yours,

  
Assistant Secretary

Miss Lucy Lepper, Treasurer,  
Shantung Christian University,  
156 Fifth Avenue, Room 916,  
New York City.

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INDEXED

SHANTUNG

# TRANSFER

Shantung Christian University,  
-Grant in Aid.

N. Gist Gee  
M.K. Eggleston.  
July 11th, 1925.

We recommend that the following grants in aid be made to the Science Department of Shantung Christian University to become available for the school year 1925-1926, or as soon thereafter as the conditions can be complied with by that institution.

1. (a) Capital -Equipment, furniture and alterations.

Biology Department,	M. 6,015.00
Chemistry Department,	7,481.00
Physics Department,	4,050.00
Gas Plant,	<u>5,000.00</u>

Total-----M. 22,546.00

M. 200 of this is intended for enlargement of the stockroom by adding to it the adjoining entryhall. There are three such halls in this building and only one is actually needed as an entrance.

A small grant of M. 1,500 has already been made to the Medical School by the China Medical Board toward such a plant but this will do little more than cover the cost of the mains and piping of the medical buildings. We recommend that only of so much of the M. 5,000 as may be actually needed be granted. The Nankai experiment may make it possible to reduce this figure.

The sums indicated above for the several departments are to cover costs of equipment, freight, duty, etc. on same, delivered to the University. The China Medical Board would not assume any further responsibility in connection with costs above the sums named.

(b) Books, periodicals and other literature. This grant will also help to make available, by binding and indexing, the accumulated pamphlet literature from the various experiment stations in U.S.A. and other government publications.

Biology Department,	M. 1,000.00
Chemistry Department,	1,100.00
Physics Department,	<u>634.00</u>

Total----- M. 2,734.00

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JUL 11  
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This sum will provide only about one-half of that requested, but we think it will meet the most urgent immediate need, and we feel that the other needs for literature can be met out of the current maintenance appropriations.

SUMMARY OF CAPITAL GRANT.

(a) Capital equipment,	M. 22,546.00
(b) Books, periodicals and other literature,	<u>2,734.00</u>
Total-----	M. 25,280.00

We recommend that the above capital grant be made to Shantung Christian University, without making it a condition that part of the sum required be provided by the University. Already they have erected two science buildings, "Bergen" and "Mateer" at the cost indicated below. These buildings also take care of some other arts work of the University.

Bergen Hall, -Biology and Chemistry,	M.
Mateer Hall, -Physics,	<u>M.</u>
Total-----	M.

In addition to these buildings, the University has also been able to furnish entirely from its own resources the following equipment for the science departments:-

Biology equipment,	M. 9,000.00
Chemistry "	M. 10,000.00
Physics "	<u>M. 14,000.00</u>
Total -----	M. 33,000.00

11. Maintenance. over a period of five years, beginning with the school year 1925-26, or as soon thereafter as the conditions can be met by the University.

Our grant for this purpose would be primarily to provide two additional teachers, one for Physics and one for either Biology or Chemistry, at a cost of M. 6,000 per annum.

Some readjustment of the budget for maintenance is proposed, as shown by the following table. Both Biology and Physics can cut their "other expenses" item, as the capital grant would provide them with funds for the new apparatus hitherto purchased from current funds. Chemistry finds it necessary to raise its "other expenses" item to cover actual running expenses. Each year now a deficit has been carried forward and this additional sum will enable that department to meet the actual cost of the courses given.

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	<u>Original Budget.</u> <u>1925-1926.</u>	<u>New Proposed Budget.</u> <u>1925-1926.</u>	<u>Increase</u> <u>or</u> <u>Decrease.</u>
	<u>Mex.</u>	<u>Mex.</u>	<u>Mex.</u>
<u>Biology.</u>			
Teachers' Salaries.	\$4,560.	\$7,560.	\$3,000.
Other expenses.	1,800.	1,200.	- 600.
	<u>6,360.</u>	<u>8,760.</u>	<u>2,400.</u>
<u>Chemistry.</u>			
Teachers' Salaries.	\$6,660.	\$6,660.	-
Other expenses.	3,150.	4,000.	850.
	<u>9,810.</u>	<u>10,660.</u>	<u>850.</u>
<u>Physics.</u>			
Teachers' Salaries.	4,660.	7,660.	3,000.
Other Expenses.	1,900.	1,500.	- 400.
	<u>6,560.</u>	<u>9,160.</u>	<u>2,600.</u>
Total Teachers' Salaries.	15,880.	21,880.	6,000.
Total Other Expenses.	6,850.	6,700.	- 150.
Total-----	<u>22,730.</u>	<u>28,580.</u>	<u>5,850.</u>

This salary may be used for Chemistry instead of Biology, if it is thought best.

Of the total original budget of Mex. \$22,730 for 1925-26 Mex. \$6,000 was to be supplied by a grant from the funds of the Medical School in order to carry on this pre-medical work. It is desired that this sum be hereafter made as a direct annual appropriation to the School of Arts and Sciences by the supporting Missionary Societies and that it be definitely ear-marked for the work of the science departments for the premedical work.

It is proposed, therefore, that the China Medical Board grant the full amount of Mex. \$5,850 required for increases of the science budget annually for five years on condition that the sum of Mex. \$6,000 above referred to be assigned directly to the pre-medical work.

It is realized that this is a somewhat unusual recommendation in that no really new contribution is proposed to be made by the S.C.U. from other sources towards the increased budget. The reasons for making such a recommendation are of as follows:-

- (a) The high quality of science teaching done at Shantung Christian University.
- (b) The fact that the Shantung Christian University is the only foreign institution doing good pre-medical teaching in the Chinese language.
- (c) The large number of pre-medical students handled, about 100 altogether each year, - a much larger number than in any of the other colleges with which we have relations.

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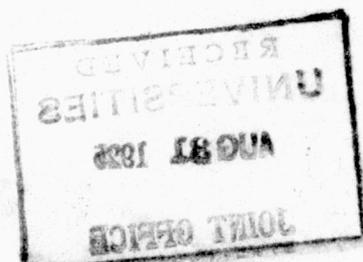
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- (d) The difficult financial situation of the British and American Societies supporting the University, which makes it impossible, at present, to count on any new funds from these sources. The improvements which we think it desirable to have carried out cannot be undertaken if our grant is conditioned on the raising of additional funds by the University.

To summarize, we recommend:-

- |   |                  |
|---|------------------|
| 1. A capital grant,                             | Mex. \$25,280.00 |
| 11. An annual grant for a period of five years. | 5,850.00         |



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July 11

(b) )  
The difficult financial situation of the British and American Societies supporting the University, which makes it impossible, at present, to count on any new funds from these sources. The improvements which we think it desirable to have carried out cannot be undertaken if our grant is conditioned on the raising of additional funds by the University.

To summarize, we recommend:-

- I. A capital grant, Mex. \$25,880.00
- II. An annual grant for a period of five years. 2,850.00

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GEORGE E. VINCENT, PRESIDENT  
WILLIAM A. THOMPSON, SECRETARY

JOHN D. ROCKEFELLER, JR.  
CHAIRMAN OF THE BOARD OF TRUSTEES

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ROBERT H. KIRK, COMPTROLLER

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WILLIAM ALLEN WHITE  
RAY LYMAN WILBUR

JUL 22 1925



ANS.

*China Med. B'd*  
July 17, 1925

Dear Sir:

We are to-day sending the Treasurer of Shantung Christian University, Tsinan, Shantung, China, a Hongkong Banking Corporation's Draft No. 61/215, to the order of the Treasurer of Shantung Christian University, payable at Shanghai, for Eight thousand two hundred and fifty Mexican Dollars (Mex. 8,250.00). This remittance covers the first quarterly payment, in advance, on the fourth year, for the period July 1 to September 30, 1925, on account of the China Medical Board's appropriation (C.M.2578) to the Shantung Christian University Medical School for maintenance for four years ending June 30, 1926.

Yours very truly,

*Geo. J. Beal.*

Mr. George T. Scott,  
Secretary of the Trustees of the  
Shantung Christian University,  
156 Fifth Avenue,  
New York City.

0277

GEORGE E. VINCENT  
CHAIRMAN  
NORMA S. THOMPSON  
SECRETARY

INDEXED

ROGER S. GREENE  
DIRECTOR  
MARGERY K. EGGLESTON  
EXECUTIVE SECRETARY

SCOTT REC'D

SEP 16 1925

CHINA MEDICAL BOARD  
OF  
THE ROCKEFELLER FOUNDATION  
61 BROADWAY, NEW YORK

SHANTUNG  
TRANSFER

Ans'd

JOHN G. AGAR  
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RAYMOND B. FOSDICK

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GEORGE E. VINCENT  
WILLIAM H. WELCH

E. M. North

September  
15  
1925

My dear Mr. Scott:

A request has been received by our representatives in China from the Shantung Christian University for aid to the science department of that institution. This includes a total of Mex. 22,546 for capital equipment - furniture and alterations, itemized as follows:

Biology Department	M. 6,015
Chemistry Department	7,481
Physics Department	4,050
Gas Plant	<u>5,000</u>

Total- - - - M. 22,546

There is also a sum of Mex. 2,734 for books, periodicals, and other literature, itemized as follows:

Biology Department	M. 1,000
Chemistry Department	1,100
Physics Department	<u>634</u>

Total- - - - M. 2,734

I am informed that the University has been able to furnish entirely from its own resources the following equipment for the science departments:

Biology equipment	M. 9,000
Chemistry equipment	10,000
Physics equipment	<u>14,000</u>

Total- - - - M. 33,000

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September 15, 1925

An additional request is for maintenance over a period of five years beginning, if I understand this letter correctly, with the year 1925-1926 totaling Mex. 5,850 which is estimated as sufficient to provide an additional science teacher, this sum to be conditioned on the appropriation of Mex. 6,000 from other funds. The suggestion is that this be a grant from the funds of the medical school to carry on the pre-medical work.

In presenting this to our Board we require as usual a formal request from the Trustees. As you know, it is customary for the China Medical Board to make its grants contingent on additional appropriations from other sources, in general equal in amount to that contributed by the China Medical Board. The application in hand does not indicate that any additional funds are to be provided by the College for capital equipment, for books, or practically speaking, for other maintenance, since the additional funds to be provided for maintenance are taken from the medical school funds. Mr. Gee has been informed that as far as the group in China are concerned no further funds are available for this purpose. In presenting this matter to our Board I should be glad to be able to say that some contribution, however small, can be obtained from some source, perhaps for the latter part of the five year period, thus making it possible to reduce the contribution asked from the China Medical Board for later years.

Mr. Greene writes me that he is very anxious to have action taken on this matter at as early a date as possible. We are expecting to have a meeting of the Executive Committee of the China Medical Board either late this month or early next and I should like to bring this matter to the attention of the Board not later than that date. Could you communicate with your Trustees

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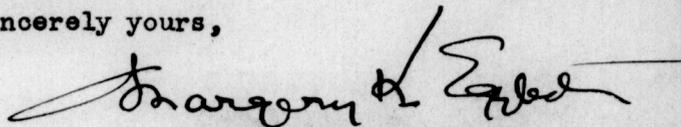
Mr. George T. Scott

- 3 -

September 15, 1925

and also with the British Joint Board and let me know what can be done within the next week or two?

Sincerely yours,



Executive Secretary

Mr. George T. Scott, Secretary  
Shantung Christian University  
156 Fifth Avenue  
New York, New York

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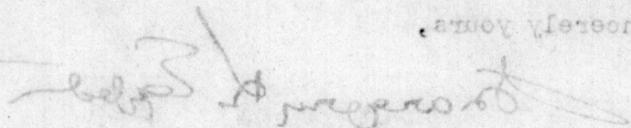
September 18, 1928

- 3 -

Mr. George T. Scott

and also with the British Joint Board and let me know what can be done within  
the next week or two?

Sincerely yours,



Executive Secretary

Mr. George T. Scott, Secretary  
Granting Christian University  
128 Fifth Avenue  
New York, New York

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Copies sent to Mr. Armstrong, Dr. Marshall  
and Dr. Mac Rae.

SHANTUNG

INDEXED

SHANTUNG CHRISTIAN UNIVERSITY

October 5, 1925.

The China Medical Board,  
61 Broadway,  
New York City.

Gentlemen: ATTENTION: MISS MARGERY K. EGGLESTON.

At the meeting on October 3, 1925, of the Executive Committee of the North American Section of the Board of Governors of Shantung Christian University, the following action was taken:

"VOTED that the North American Section of the Board of Governors endorse fully the application of the Field Board of Managers to the China Medical Board for the following assistance for the Pre-medical work of Shantung Christian University:

For Capital Equipment:

Equipment, furniture and alterations		
Biology Dept.	¥ 6,015.	
Chemistry "	7,481.	
Physics "	<u>4,050.</u>	\$17,546.
Gas Plant		5,000.
Books, periodicals, etc. (not current)		
Biology Dept.	1,000.	
Chemistry "	1,100.	
Physics "	<u>634.</u>	<u>2,734.</u>
Total Capital Addition		Max. \$25,280.

For Current Operation:

Annually for five years beginning  
with 1925-1926:

Additional instructor in Physics	3,000.
" " in Biology	
or Chemistry	<u>3,000.</u>
	6,000.

Less available from University  
funds

Total Annual Current Grant Requested	<u>150.</u>	Max. \$ 5,850.
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"That in presenting this request to the China Medical Board, the Secretary be instructed to report the present investment of the University in Pre-medical work and to state that, while at the present time it is impossible to report definite commitments for additional amounts for the Pre-medical work from the Mission Boards or other sources, it is the expectation of the North American Section that before the end of the five year period funds will be thus provided for additional current support as an additional instructor will soon be needed and as the enrolment is increasing."

Carrying out the instructions of the Committee, I have the honor to report that the Capital and Current Investment in the Pre-medical work is represented substantially by the following table:

Science Buildings: Arts College		
Bergen Hall		\$73,400.
Mateer Hall		61,000.
Equipment		
Biology	\$ 9,000.	
Chemistry	10,000.	
Physics	<u>14,000.</u>	<u>33,000.</u>
Total Capital Investment		Max. \$167,400.
Current Disbursements:		
Staff (Average)		
Biology	6,920.	
Chemistry	7,420.	
Physics	<u>5,600.</u>	<u>19,940.</u>
Current Expenses:		
1924-5 (Budget) Biology	1,800.	
1924-5 " " Chemistry	3,000.	
1924-5 " " Physics	<u>2,100.</u>	<u>6,900.</u>
Total Current Disbursement		Max. \$26,840.

The difference between the staff costs as stated above and the budget as given below is due to the fact that the figures above represent the average, including furloughs, etc., etc., while the figures below are based on the actual budget for 1925-6 and therefore represent less than the University may have to provide for, in some of the years.

Assuming the grants requested to be made, the Current Budget would be adjusted as follows:

	<u>Budget without</u>	<u>Budget with</u>	<u>Increase or</u>
	<u>grants</u>	<u>grants</u>	<u>Decrease</u>
<u>Salaries: Biology</u>	\$ 4,560.	\$ 7,560.	\$ 3,000.
Chemistry	6,660.	6,660.	-
Physics	4,660.	7,660.	3,000.
	<u>15,880</u>	<u>21,880.</u>	<u>6,000.</u>
<u>Expenses: Biology</u>	1,800.	1,200.	- 600.
Chemistry	3,150.	4,000.	850.
Physics	1,900.	1,500.	- 400.
	<u>6,850.</u>	<u>6,700.</u>	<u>- 150.</u>
Total	\$22,730.	\$28,580.	\$ 5,850.

October 5, 1925.

The decreases in budgeted current expenses are due to the fact that the capital grants, if made, will free amounts for capital equipment at present in the current budget, and thus permit a larger amount to go into staff and other current expenses. In such adjustment, the University will assign Mexican \$6,000. directly to this Pre-medical work, instead of making an indirect grant from the funds of the Medical School.

The North American Section recognizes quite definitely the unusual nature of the request, in that in presenting it we were not able to refer to specific agreements for the furnishing of additional funds. It is our hope that as the Pre-medical work grows, as it undoubtedly must, because of the exceptional character of the Medical School at Tsinan, the Mission Boards will find a way to take care of these important increases. At the present time, however, such anticipations cannot be stated in a definite form.

I have further to add that I have no doubt of the concurrence of the British Section of the Board of Governors in this application, though it has not had time to reach us.

Additional urgency is given to the need for this grant by the cabled word from Shantung that the University has opened with a very hopeful outlook, and that the enrolment is 380, an increase of 90 over the preceding year.

You may be interested in the digest of information as to the enrolments of the various colleges contained in the enclosed copy of a letter to the Trustees of the University of Nanking.

Cordially yours,

*Eric M. North*  
Secretary, North American Section,  
Board of Governors,  
Shantung Christian University.

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GEORGE E. VINCENT  
CHAIRMAN  
NORMA S. THOMPSON  
SECRETARY

ROGER S. GREENE  
DIRECTOR  
MARGERY K. EGGLESTON  
EXECUTIVE SECRETARY

CHINA MEDICAL BOARD  
OF  
THE ROCKEFELLER FOUNDATION  
61 BROADWAY, NEW YORK

SHANTUNG

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GEORGE E. VINCENT  
WILLIAM H. WELCH

TRANSFER

October 7, 1925

INDEXED

*ans J*  
*Palme*  
*Bochran*  
*MacRae*  
*Stewart*  
*North*  
*10/10/25*

My dear Dr. North:

I have the honor to inform you that at a meeting of the Executive Committee of the China Medical Board the following actions were taken:

RESOLVED that the sum of Fourteen thousand dollars (\$14,000) be, and C.M.2727 it is hereby, appropriated, of which so much as may be necessary shall be used to purchase the sum of Twenty-two thousand five hundred forty-six dollars Chinese silver currency (Mex. 22,546) or so much thereof as may be necessary for ADDITIONAL EQUIPMENT AND ALTERATIONS for the SCIENCE BUILDINGS of SHANTUNG CHRISTIAN UNIVERSITY.

RESOLVED that the sum of One thousand seven hundred dollars (\$1,700) C.M.2728 be, and it is hereby, appropriated, of which so much as may be necessary shall be used to purchase the sum of Two thousand seven hundred thirty-four dollars Chinese silver currency (Mex. 2,734) for BOOKS, PERIODICALS AND OTHER LITERATURE for the PREMEDICAL DEPARTMENT of SHANTUNG CHRISTIAN UNIVERSITY.

RESOLVED that the sum of Eighteen thousand dollars (\$18,000) be, and C.M.2729 it is hereby, appropriated, of which so much as may be necessary shall be used to purchase the sum of Twenty-nine

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Dr. Eric North  
October 7, 1925

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thousand two hundred fifty dollars Chinese silver currency (Mex. 29,250) to be used towards the SALARIES OF TWO ADDITIONAL TEACHERS for the PREMEDICAL DEPARTMENT of SHANTUNG CHRISTIAN UNIVERSITY, payable during a period of five years ending not later than June 30, 1931 on condition that the sum of Mex. 6,000 a year be provided directly to the Pre-medical Department by the supporting missionary societies, payments to be made as follows:

	<u>CMB</u>	<u>Shantung Christian University</u>
1925	Mex. 5,850	Mex. 6,000
1926	" 5,850	" 6,000
1927	" 5,850	" 6,000
1928	" 5,850	" 6,000
1929	" 5,850	" 6,000
	<u>Mex.29,250</u>	<u>Mex. 30,000</u>

The appropriation C.M. 2727 for Mex. 22,546 is to be distributed approximately as follows:

Equipment and Alterations

Biology Department	Mex. 6,015.00	
Chemistry Department	" 7,481.00	
Physics Department	" 4,050.00	
Gas Plant	" 5,000.00	
Total		Mex. 22,546.00

It is to be understood that the cost of freight duty and other expenses of delivery to the University are included in the allowance for equipment. So far as the sum of the gas plant is concerned, only so much as may be necessary of this Mex. 5,000 may be used for that purpose. Any amount remaining on account of this sum of Mex. 5,000 must be allowed to lapse. We shall expect an accounting from you on this point.

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Dr. Eric North  
October 7, 1925

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The appropriation C.M. 2728 for Mex. 2,734 is to be distributed approximately as follows:

Books, Periodicals and Other Literature

Biology Department	Mex. 1,000.00
Chemistry Department	" 1,100.00
Physics Department	" 634.00
Total	Mex. 2,734.00

This is to be used not only for the purchase of books and periodicals, but for binding and indexing of the accumulated literature from the various experiment stations in the United States, and other government publications. It is our understanding that the maintenance budgets for the science department are as follows:

Maintenance

Biology			
Teachers' Salaries	Mex. 4,560	Mex. 7,560	Mex. 3,000
Other expenses	1,800	1,200	- 600
	Mex. 6,360	Mex. 8,760	Mex. 2,400
Chemistry			
Teachers' Salaries	Mex. 6,660	Mex. 6,660	Mex. -
Other expenses	3,150	4,000	+ 850
	Mex. 9,810	Mex. 10,660	Mex. 850
Physics			
Teachers' Salaries	Mex. 4,660	Mex. 7,860	Mex. 3,000
Other expenses	1,900	1,500	- 400
	Mex. 6,560	Mex. 9,160	Mex. 2,600
Total Teachers' Salaries	15,880	21,880	6,000
Total Other Expenses	6,850	6,700	- 150
Total .....	Mex. 22,730	Mex. 28,580	Mex. 5,850

The total additional amount required for the budget to allow for the addition of two teachers of science is Mex. 5,850. This amount the China Medical Board is prepared to meet on condition that the sum of Mex. 6,000 shall be provided directly from the missionary societies instead of a sum of Mex. 6,000 which has been provided from the funds of the

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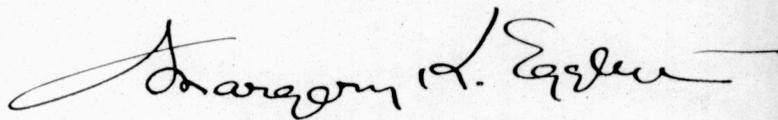
Dr. Eric North  
October 7, 1925

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Medical School. This sum of ~~the~~ ex. 6,000 should be returned to the Medical School and used for its original purpose. I take it from your letter of October 5 that this condition is agreed to and will be met.

The funds for alterations and equipment and for books for the library are available as soon as you propose to undertake the new work. The funds for the current year will also be available if you have the two additional teachers under appointment.

Sincerely yours,



Executive Secretary

*Shawling*

Dr. Eric North, Secretary  
Peking University  
150 Fifth Avenue  
New York City

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Dr. Eric North  
October 7, 1926

Medical School. This sum of \$5,000 should be returned to the  
Medical School and used for its original purpose. I take it from  
your letter of October 5 that this condition is agreed to and will be

met.

The funds for alterations and equipment and for books for  
the library are available as soon as you propose to undertake the  
new work. The funds for the current year will also be available if

you have the two additional teachers under appointment.

Sincerely yours,

Executive Secretary

Dr. Eric North, Secretary  
Yeshiva University  
150 Fifth Avenue  
New York City

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October 21, 1925.

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THE CHINA MEDICAL BOARD

Dear Dr. Cochran:

Referring to our conversation the other day when you and Dr. Houghton were in my office I believe that you would be wise in planning for an income at the rate of not more than six per cent on the endowment which you are hoping to raise. At this rate and with exchange at 1.75 approximately C. \$466,000 would be needed. I am inclined to doubt whether I should be justified in recommending that the China Medical Board contribute more than one-half of such a sum.

With regard to the investment of the endowment, now that the University has a Canadian charter it will be necessary to find out what the Canadian laws are regarding the investment of such trust funds. It is probable also that your Canadian friends may have some good suggestions to make regarding investments.

It is, of course, always possible that by the time you have a fund to invest there may be some reasonably safe securities here in China especially if a satisfactory agreement is reached between China and the foreign powers in regard to increase of customs duties.

I note that you would like to have some kind of assurance from the China Medical Board as to its contribution to an endowment at as early a date as possible so that you may be able to plan for the campaign during your approaching visit to the United States. I would suggest that as a means of getting things in motion it would be well to have a resolution adopted by your Faculty and Board of Managers asking for some such contribution as you wish from the China Medical Board. I can then forward this action to New York and ask Dr. Houghton to take the matter up with our Trustees.

Yours sincerely,

(signed) Roger S. Greene.

Dr. Samuel Cochran,  
Shantung Christian University, Medical School, Tsinan, Shantung.

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